

## **Member Communities**

Farmington
Farmington Hills
Milford
Milford Township
Novi
South Lyon
Southfield
Walled Lake
Wixom

## **Board of Directors**

### Chairman

Fred Zorn, City Administrator, Southfield

### **Vice Chairman**

Don Green, Township Supervisor, Milford Township

### **Treasurer**

Chelsea Pesta, Assistant City Manager, Walled Lake

# Secretary

Gary Mekjian, City Manager, Farmington Hills

David Murphy, City Manager, Farmington Christian Wuerth, Village Manager, Milford Victor Cardenas, Interim City Manager, Novi Paul Zelenak, City Manager, South Lyon L. Dennis Whitt, City Manager, Walled Lake Steve Brown, City Manager, Wixom

## **Designated Board Alternates**

Chuck Eudy, Director, Farmington Department of Public Services
Karen Mondora, Director, Farmington Hills Department of Public Services
Jeff Herczeg, Director, Novi Department of Public Works
John Michrina, Deputy City Administrator, Southfield
Tim Sikma, Director, Wixom Department of Public Works
Mike Karll, Director, Village of Milford Department of Public Services

## **RRRASOC Staff**

Michael Csapo, General Manager Laura Shaw, Administrative Secretary Sarah Archer, Education Coordinator

## **Executive Summary**

The FY 2023-2024 RRRASOC budget provides a full range of services, incorporates grant-funded programs, and maintains the Authority's fund balance in a healthy position. It also includes near-term MRF improvements, such as robotics, and long-range planning to ensure the MRF continues to cost-effectively serve the RRRASOC communities.

### **Fund Balance**

The budget for FY 2023-2024 maintains a total ending fund balance of \$644,484, which represents an operating fund balance of 25% of FY 2023-2024 operating expenditures not related to capital outlay and an assigned capital fund balance of \$432,684.

Long-term projections show the Authority's fund balance remaining healthy. However, the projections assume contractual arrangements similar to those currently in place, MRF throughput levels consistent with current projections, and commodity markets returning to near historical norms.

#### Revenue

The budget shows total revenue of \$607,058, of which \$388,858 or 64% is from member contributions. Per capita rates are set at \$1.35. Contributions are based on the 2020 Census.

Other sources of revenue combine for \$218,200. Projected from the MRF in Southfield are \$126,000 in host fees and \$26,200 in revenue from material sales. Revenue from these sources is highly dependent upon market prices and recyclable volumes. Projections are based on year-to-date and anticipated prices and volumes and will be adjusted as necessary to accommodate movements in the market.

State grant revenue of \$60,000 is included in the budget.

### **Expenditures**

Expenditures for FY 2023-2024 total \$892,195. RRRASOC's efforts include activities such as anticipated MRF capital repairs, maintenance and improvements, solid waste program management and analysis, legislative and policy analysis, outreach and education, contract management, facility oversight, recycling drop-off center costs, and special collections.

## **Line Item Narrative**

The following is a description of various revenue and expenditure items, which warrant a more detailed treatment. Items in excess of \$9,000, and thereby deemed material, are included.

## Revenue

580.00 - Member Contributions

Total: \$388,858

Membership contributions are set at \$1.35 per capita and are based on the 2020 Census. Individual community costs are as follows:

| Farmington | Farmington<br>Hills | Milford | Milford<br>Twp | Novi     | South<br>Lyon | Southfield | Walled<br>Lake | Wixom    |
|------------|---------------------|---------|----------------|----------|---------------|------------|----------------|----------|
| \$15,520   | \$111,714           | \$8,662 | \$14,270       | \$88,980 | \$15,767      | \$101,062  | \$9,788        | \$23,097 |

645.00 - Revenue Sharing (curbside) Total: \$25,000

RRRASOC receives revenue in accordance with pricing arrangements stipulated in the MRF operations agreement with Republic Services. Revenue is calculated based on incoming volume and the average commodity revenue (ACR) of material collected curbside within the RRRASOC Member Communities. Projections are based on an estimate of commodity values and will be adjusted as necessary. Prices for individual commodities vary over time.

646.00 - Revenue Sharing (drop-off) Total: \$1,200

RRRASOC receives drop-off center revenue in accordance with pricing arrangements stipulated in the MRF operations agreement with Republic Services. Revenue is calculated based on incoming volume and the average commodity revenue (ACR) of material collected through the drop-off centers. Projections are based on an estimate of commodity values and will be adjusted as necessary. Prices for individual commodities vary over time.

647.00 - Host Fees Total: \$126,000

RRRASOC receives host fees in accordance with pricing arrangements stipulated in the MRF operations agreement with Republic Services. Revenue is calculated based on the incoming volume of material collected outside of the RRRASOC programs.

671.00 – Miscellaneous Income Total: \$60,000

This includes State grant income of \$25,000 from the Michigan Department of Agriculture's Clean Sweep program, designed to provide funding assistance for the collection of pesticides. Also included is \$35,000 in State grant income from EGLE's Renew Michigan fund.

### **Expenditures**

702.00 - 715.00 - Human Resources Total: \$321,648

These items account for the costs associated with RRRASOC's FTEs. These items include salaries and wages, deferred compensation, employer FICA costs, medical benefits, unemployment, and worker's compensation insurance.

729.00 - Postage & Mailing Total: \$17,400

This item includes costs associated general postage, as well as direct-mail postcards and "new resident" packets to inform residents about various programs.

810.00 – Audit Total: \$15,000

This item consists of the cost of the annual third-party audit of RRRASOC's annual financial statements.

822.00 - Contractual Services Total: \$150,800

This item consists of charges and fees associated with various contracted services, including payroll services, banking fees, data management systems, the contracted Education Coordinator, grant-funded multi-family recycling promotion, and the Fire Rover fire protection system. It also includes contracted Disaster Debris Management Planning. Additionally, it includes service plan costs associated with anticipated grant-funded robotics.

822.02 – Contractual Services: Drop-Off Total: \$165,000

Costs associated with vendor services and host fees at the Novi recycling drop-off center are charged to this account. Also included is the Board-approved monitoring cost for the grantfunded cameras installed in 2021.

822.03 – Contractual Services: HHW Total: \$30,000

This includes costs associated with vendor services for household hazardous waste and shredding services and special events.

836.00 - Printing/Publishing Total: \$48,915

This item includes costs associated with direct-mail postcards to inform residents about various programs, including RRRASOC's HHW collection and E-waste events. Also included in this item are costs associated with website maintenance, e-newsletter development, and the ReCollect search directory.

840.00 – Building/Property Insurance Total: \$26,593

This item includes building, property and liability insurance associated with the MRF.

850.00 – Equipment Maintenance Total: \$26,888

This item includes office equipment and preventative maintenance activities, as well as engineering review of Republic Services' MRF maintenance and repair activity.

970.00 – Capital Outlay Total: \$45,000

This item includes costs for potential major capital equipment repairs and replacement to which RRRASOC is obligated under the MRF operating agreement with Republic Services.

| REVENUE      |                                  | Actual                   | Adopted               | Amended      | Adopted    |
|--------------|----------------------------------|--------------------------|-----------------------|--------------|------------|
| Account      | Description                      | 2021-2022                | 2022-2023             | 2022-2023    | 2023-2024  |
| 580.00       | Member Contributions             | \$ 344,026               | \$ 360,054            | \$ 360,054   | \$ 388,858 |
| 664.00       | Interest Income                  | 1,888                    | 2,500                 | 6,000        | 6,000      |
| 645.00       | Revenue Sharing (curbside)       | 610,765                  | 125,000               | 56,337       | 25,000     |
| 646.00       | Revenue Sharing (drop-off)       | 34,281                   | 7,000                 | 3,195        | 1,200      |
| 647.00       | Host Fees                        | 270,544                  | 250,000               | 168,000      | 126,000    |
| 671.00       | Misc. Income                     | 145,349                  | 15,000                | 66,500       | 60,000     |
| 071.00       | IVIISC. ITICOTTIE                | 145,549                  | 13,000                | 00,300       | 00,000     |
|              | Total Revenue                    | \$ 1,406,853             | \$ 759,554            | \$ 660,086   | \$ 607,058 |
|              | Total Nevellue                   | φ 1, <del>4</del> 00,655 | φ 759,55 <del>4</del> | \$ 000,000   | \$ 007,038 |
|              | Deginning Fund Delenge (7/4)     | \$ 654.508               | ¢ 066.462             | Ф 4 00C 04C  | ¢ 000 604  |
|              | Beginning Fund Balance (7/1)     | + ,                      | \$ 966,463            | \$ 1,236,346 | \$ 929,621 |
|              | Total Funds Available            | 2,061,361                | 1,726,017             | 1,896,432    | 1,536,679  |
|              | Total Expenditures               | 825,015                  | 874,468               | 966,811      | 892,195    |
|              | Total Ending Fund Balance (6/30) | \$ 1,236,346             | \$ 851,549            | \$ 929,621   | \$ 644,483 |
|              | Assigned Capital Fund Balance    | 1,058,327                | 644,182               |              | 432,684    |
|              | Operating Fund Balance           | 178,019                  | 207,367               | 213,342      | 211,799    |
|              | Operating FB %                   | 25.0%                    | 25.0%                 | 25.0%        | 25.0%      |
|              |                                  |                          |                       |              |            |
| EXPENDITURES |                                  |                          |                       |              |            |
|              |                                  | Actual                   | Adopted               | Amended      | Adopted    |
| Account      | Description                      | 2021-2022                | 2022-2023             | 2022-2023    | 2023-2024  |
| 702.00       | Supervisory Salaries             | \$ 116,717               | \$ 121,386            | \$ 121,386   | \$ 132,311 |
| 703.00       | Permanent Salaries               | 57,761                   | 60,072                | 60,072       | 65,480     |
| 705.00       | Overtime/Bonus/Longevity         | 7,245                    | 7,334                 |              | 7,544      |
| 710.00       | FICA                             | 15,613                   | 16,356                | 16,356       | 17,805     |
| 711.00       | Medical/Dental Insurance         | 65,584                   | 68,000                | 67,708       | 69,250     |
| 712.00       | Unemployment Insurance           | 1,045                    | 884                   | 1,500        | 1,046      |
| 713.00       | Workers Compensation             | 586                      | 800                   | 800          | 800        |
| 715.00       | ICMA RC                          | 22,389                   | 25,006                | 25,006       | 27,412     |
| 727.00       | Operating Supplies               | 37                       | 750                   | 750          | 750        |
| 728.00       | Office Supplies                  | 1,406                    | 2,000                 | 2,000        | 2,000      |
| 729.00       | Postage & Mailing                | 15,707                   | 17,400                | 17,400       | 17,400     |
| 730.00       | Magazines/Periodicals            | 76                       | 80                    | 80           | 80         |
| 810.00       | Audit                            | 12,690                   | 13,000                | 14,720       | 15,000     |
| 811.00       | Consulting Services:Engr.        | 0                        | 10,000                | 10,000       | 0          |
| 812.00       | Consulting Services:Legal        | 0                        | 2,700                 | 3,600        | 5,000      |
| 821.00       | Membership Dues                  | 783                      | 800                   | 1,000        | 1,000      |
| 822.00       | Contractual Services             | 99,471                   | 140,600               | 163,220      | 150,800    |
| 822.02       | Contractual Services: Drop-Off   | 164,866                  | 174,216               |              | 165,000    |
| 822.03       | Contractual Services: HHW        | 25,958                   | 30,000                |              | 30,000     |
| 830.00       | Utilities                        | 6,987                    | 6,480                 | 6,530        | 6,480      |
| 831.00       | Vehicle Allowance                | 4,800                    | 4,800                 | 4,800        | 4,800      |
| 835.00       | Community Relations              | 6,610                    | 8,700                 |              | 8,700      |
| 836.00       | Printing/Publishing              | 49,049                   | 39,915                |              | 48,915     |
| 840.00       | Building/Liability Insurance     | 23,478                   | 25,685                |              | 26,593     |
| 850.00       | Equipment Maintenance            | 10,987                   | 24,914                | 26,888       | 26,888     |
| 851.00       | Building/Grounds Maintenance     | 0                        | 1,700                 |              | 1,700      |
| 852.00       | Office Equipment Rental          | 720                      | 1,000                 |              | 0          |
| 860.00       | Conferences & Workshops          | 0                        | 2,000                 |              | 2,000      |
| 890.00       | Expenses & Mileage               | 845                      | 2,500                 |              | 2,500      |
| 970.00       | Capital Outlay                   | 112,939                  | 45,000                | 113,443      | 45,000     |
| 975.00       | Computer Software                | 645                      | 685                   |              | 685        |
| 978.00       | Office Equipment                 | 21                       | 2,500                 |              | 2,500      |
| 979.00       | Contingency                      | 0                        | 17,205                | 16,118       | 6,757      |
|              |                                  |                          |                       |              |            |
|              | Total                            | \$ 825,015               | \$ 874,468            | \$ 966,811   | \$ 892,195 |



20000 W. 8 Mile Road Southfield, MI 48075 248.208.2270 248.208.2273 fax www.RRRASOC.org